May 2017

Re: Kaiser Foundation Hospital – Fresno
7300 North Fresno Street
Fresno, CA 93720

At Kaiser Permanente, we participate in a number of independent reports on quality of care so our members and the public have reliable information to understand the quality of care we deliver, as well as to compare our performance to that of other health care organizations. Results from these reports are summarized below, followed by a description of quality activities.

From: The Joint Commission
Accreditation Status / Gold Seal of Approval™

Hospitals that choose to be evaluated by The Joint Commission are demonstrating their commitment to providing the highest level of quality care to their patients. The Joint Commission’s standards are regarded as the most rigorous in the industry, and their Gold Seal of Approval requires compliance with state-of-the-art standards for quality, safety of care, and other accreditation requirements. Kaiser Foundation Hospital (KFH) – Fresno has earned The Joint Commission’s Gold Seal of Approval™.

The organization was last accredited on February 27, 2016, and received Advanced Certification in Stroke (Primary Stroke Center), effective September 12, 2015.

Fresno’s Quality Report from The Joint Commission is available at:
https://www.qualitycheck.org/quality-report/?bsnId=77045
From: The Leapfrog Hospital Quality and Safety Survey

The Leapfrog Group is a coalition of business, health care, and public organizations working to initiate breakthroughs or "leaps" in the safety and quality of health care in the United States. Leapfrog sponsors an annual survey to gather information from health care providers (including Kaiser Permanente) and to inform the public about aspects of medical care in hospitals. The following represents scores on the Leapfrog survey, submitted January 2017.

Kaiser Foundation Hospital – Fresno

<table>
<thead>
<tr>
<th>Inpatient Care Management</th>
<th>Medication Safety</th>
<th>Maternity Care</th>
</tr>
</thead>
<tbody>
<tr>
<td>Steps to Avoid Harm</td>
<td>Managing Serious Errors</td>
<td>Appropriate Antibiotic Use in Hospitals</td>
</tr>
<tr>
<td>★★★★★</td>
<td>★★★★★</td>
<td>★★★★★</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>High Risk Surgery Care</th>
<th>Infections</th>
<th>Injuries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aortic Valve Replacements</td>
<td>Abdominal Aortic Aneurysm Repairs</td>
<td>Pancreatic Resections</td>
</tr>
<tr>
<td>DNA</td>
<td>DNA</td>
<td>DNA</td>
</tr>
</tbody>
</table>

The Leapfrog Group’s website offers hospital comparison searches: [http://www.leapfroggroup.org/cp](http://www.leapfroggroup.org/cp). The data is updated annually or more frequently from interim reports provided by the hospital. The site contains additional explanation and data on each measure, reached by clicking on the "i" symbol.

Components of the Patient Safety scores containing additional data are explained in detail on Leapfrog's website: [http://www.hospitalsafetyScore.org/](http://www.hospitalsafetyScore.org/)
<table>
<thead>
<tr>
<th>Kaiser Permanente Key</th>
<th>Progress Toward Meeting Leapfrog Standards</th>
<th>Leapfrog’s Website Key</th>
</tr>
</thead>
<tbody>
<tr>
<td>★★★★★</td>
<td>Fully meets standards.</td>
<td><img src="image" alt="Green Bar" /></td>
</tr>
<tr>
<td>★★★★</td>
<td>Substantial progress.</td>
<td><img src="image" alt="Green Bar" /></td>
</tr>
<tr>
<td>★★★</td>
<td>Some progress.</td>
<td><img src="image" alt="Green Bar" /></td>
</tr>
<tr>
<td>★</td>
<td>Willing to report.</td>
<td><img src="image" alt="Green Bar" /></td>
</tr>
<tr>
<td>DNA</td>
<td>This measure is not applicable to this hospital</td>
<td>DNA</td>
</tr>
<tr>
<td>UCS</td>
<td>Sample size too small to calculate score.</td>
<td></td>
</tr>
</tbody>
</table>

### Measure Definitions

- **Steps to Avoid Harm** – Hospital-wide protocols and procedures are key to keeping patients safe from harm.
- **Managing Serious Errors** – Hospitals must be accountable for serious reportable events.
- **Appropriate Antibiotic Use in Hospitals** – Using antibiotics responsibly helps prevent the spread of antibiotic-resistant bacteria.
- **ICU Staffing** – Intensivists in hospital ICUs better manage and coordinate care.
- **Readmissions** – Patients should be discharged with a plan for home health and follow-up care to ensure they are not readmitted.
- **Doctor Ordered Medication with Computers** – Electronic prescribing system alert staff to potentially serious medication errors.
- **Safe Medication Administration** – Special bar coding technology can significantly prevent medication errors.
- **High Risk Treatments** – Hospitals with high volumes of specific high risk procedures, surgeries, or conditions, which often result in the best outcomes — a process known as evidence-based hospital referral.
From: Consumer Assessment of Healthcare Providers and Systems Hospital Survey (Hospital CAHPS®) as reported by the Centers for Medicare & Medicaid Services (CMS)

The CAHPS Hospital Survey (HCAHPS) is the first national publicly reported standardized survey and data collection methodology for measuring all patients’ perspectives of their hospital care. CMS posts quarterly updates on the HHS’ website. Collection and reporting of data are voluntary.

The results below are from patients discharged between July 2015 and June 2016. Scores reflect the percentage of patients who answered “always” (not “usually”, “sometimes”, or “never”) to six composites and two individual “environment” questions and “yes” to the seventh “discharge information” composite. The questions are described on the following page. Benchmark comparison numbers are determined by CMS and are based on all hospitals participating in California.

KP Fresno HCAHPS from HHS*

Scores on the “overall rating” question below are based on a 0-10 scale, worst to best, and represent answers of 9 and 10. Scores on the “recommend to friend” question are based on a 1-4 scale, ranging from “definitely no” to “definitely yes,” and reflect answers of “definitely yes.” Again, benchmark comparison numbers are determined by CMS and are based on all hospitals participating in California.

HCAHPS Summary Star Rating: ***. HCAHPS summary star ratings provide a snapshot of the 11 measures of patient experience of care on Hospital Compare in a single, comprehensive metric. [http://www.medicare.gov/hospitalcompare/About/HCAHPS-Star-Ratings.html](http://www.medicare.gov/hospitalcompare/About/HCAHPS-Star-Ratings.html)

**Descriptions of Questions**

The seven composites are composed of the following questions:

- **Nurse Communication** results are a composite of three questions asking how often nurses treated you with courtesy and respect, carefully listened to you, and explained things in a way you could understand.
- **MD Communication** results are a composite of three questions asking how often doctors treated you with courtesy and respect, carefully listened to you, and explained things in a way you could understand.
- **Staff Responsiveness** results are a composite of two questions asking how often you got help as soon as you needed it from nurses or other hospital staff in getting to the bathroom or using a bedpan and after pressing the call button.
- **Pain Management** results are a composite of two questions asking how often your pain was well controlled and if the staff did everything they could help with your pain.
- **Medicines Explained** results are a composite of two questions asking how often staff told you what a new medicine was for before giving it to you and how often the staff described possible side effects in a way you could understand.
- **Discharge Information** results are a composite of two questions asking if doctors, nurses, or other hospital staff talked with you about whether you would have the help you needed when you left the hospital.
- **Care Transition** results are a composite of three questions asking about your understanding of your after-care for when you leave the hospital.

Two individual questions on hospital environment:

- How often were your room and bathroom kept **clean**?
- How often was the area around your room **quiet** at night?

And two questions relating to overall evaluation:

- How do you rate the hospital **overall**?
- Would you **recommend** the hospital to a friend?
Kaiser Permanente Fresno Medical Center includes outpatient and inpatient facilities in the greater Fresno area. This includes the Fresno Street Medical Center and adjacent medical offices, as well as medical offices in Clovis, Oakhurst, Selma, and at First Street in Fresno. Services provided within our medical center include acute care and ambulatory medical and surgical services. We also have a birthing center and a Level II NICU. Kaiser Foundation Hospital (KFH) Fresno serves approximately 133,000 members.

At KFH Fresno, we are proud to deliver high-quality health care to the communities we serve. At our request, The Joint Commission surveys our hospital every three years to evaluate the health care services we provide. This is one of the industry’s most thorough evaluations of the quality and safety of care. We are proud to be fully accredited by The Joint Commission. We were recertified by The Joint Commission as an Advanced Primary Stroke Center in September 2015, and received the American Heart Association Get with the Guidelines Stroke® Silver Plus Award in July 2016.

We follow The Joint Commission’s National Quality Improvement goals for heart attack care, heart failure care, surgical care, pneumonia care, and perinatal care. In addition, we have had great outcomes related to our critical care unit prevention of central line-associated blood stream infections and ventilator-associated pneumonia since 2009.

High-quality health care and patient safety is of utmost concern at KFH Fresno and we believe that everyone working at Kaiser Permanente is responsible for ensuring the safety of our patients. We encourage our physicians, nurses, pharmacists, and employees to do everything possible to help keep patients safe. Kaiser Permanente has a long history of emphasizing patient safety, and we continually develop, test, and implement new programs that help ensure patient safety, including medication safety, infection prevention, and reduction of surgical complications. KFH Fresno has made significant strides in implementing The Leapfrog Group’s safe practices, which were determined by the National Quality Forum to prevent medical mistakes. To that end, the hospital has a fully functional computerized physician order entry system which was designed to reduce medication errors.
KFH Fresno follows all of The Joint Commission’s National Patient Safety Goals, and we participated with The Joint Commission Center for Transforming Health Care in the Improving the Safety Culture project from October 2011 to February 2014.

We look forward to serving you in all your health care needs.