Kaiser Permanente has always understood that health goes beyond health care. We know that people may spend only a few hours in a doctor’s office each year, but a lifetime in their communities.

From its founding in 1945 providing health care for workers in shipyards and steel mills, Kaiser Permanente has had the same mission: to provide high-quality, affordable health care services and to improve the health of our members and our communities.

Last year, we continued to expand our community health approach to improving the health and well-being of our 12.2 million members and the 68 million people who live in the communities we serve.

As a mission-based nonprofit, we dedicated ourselves and our work to addressing real and urgent issues that are impacting individuals on both a broad and personal level.

We focused on the half-million people sleeping on the streets any given night, and we joined forces with Mayors and CEOs for U.S. Housing Investment to tackle our country’s housing crisis at the national level. We focused on our work in more than 700 schools to empower more than 472,691 students and 29,345 teachers and staff to eat healthier, move more, and increase wellness.

After charting our new course and setting a strategy to guide our community health efforts, we made significant progress in our work to ensure health access, improve conditions for health and equity, and advance the future of community health. We increased our speed and capacity to respond to community needs and achieve equitable health outcomes. And we committed ourselves to taking bold action.

Our work is not only impacting the health of our communities, it’s spreading to our nation and the world. We are combatting climate change by committing to be carbon neutral in 2020, and we are researching new ways to prevent the more than 30,000 firearm deaths each year in America. We are leveraging science, research, and partnerships to tackle this epidemic like we would any public health crisis.

As we look ahead, we will continue to think big. We must be bold enough to act, yet humble enough to work in partnership to solve our most pressing community health challenges.
Our Community Health strategy recognizes that health requires more than health care and that better health outcomes begin where we live, learn, work, and play. So, we collaborate with our communities and engage our entire organization – going well beyond our community benefit spending – to achieve our mission to improve the health of our communities.

**TOTAL COMMUNITY HEALTH INVESTMENT**

In 2018, Kaiser Permanente spent nearly $2.8 billion on community health. As a mission-based nonprofit, we are committed to improving the health of the communities we serve.

- **$2.79B** Total community health investment
- **$1.85B** Medicaid and other government programs
- **$628M** Charitable coverage and care
- **$151M** Philanthropy
- **$124M** Health professions education
- **$39M** Other

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**OUR IMPACT**

More than 969,000 people served through Medicaid and CHIP

Nearly 309,000 people served through our own charitable health coverage and medical financial assistance programs

In 2018, 35 percent of our operations were powered by renewable electricity

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**ENSURE HEALTH ACCESS**

In 2018, we spent nearly **$2.5 billion** to provide health services to those most in need. We did this through service to patients with:

- Medicaid and CHIP
- Charitable health coverage and medical financial assistance

We also support safety-net and other community health providers through grants, training, and technical assistance, and we connect people to social services, healthy food, affordable homes, safe playgrounds, and supportive schools.

**Our Impact**

- More than 969,000 people served through Medicaid and CHIP
- Nearly 309,000 people served through our own charitable health coverage and medical financial assistance programs

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**IMPROVE CONDITIONS FOR HEALTH AND EQUITY**

We make direct investments – more than **$151 million** in 2018 – to create conditions for health and equity in communities that need it most. Our strategy addresses the root causes of health through efforts that support:

- Economic opportunity
- Protecting the Environment
- Health and wellness policies in schools and cities

**Our Impact**

- More than 2,000 grants awarded to promote health and equity in our communities
- In 2018, 35 percent of our operations were powered by renewable electricity

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**ADVANCE THE FUTURE OF COMMUNITY HEALTH**

We work in partnership with our communities, using our collective knowledge to identify and implement creative solutions to difficult community health problems. We are:

- Investing in research to reduce gun injuries and deaths
- Inspiring the health care workforce of the future
- Advancing innovation to achieve better and more equitable health outcomes

**Our Impact**

- Nearly 1,800 journal articles published
LEADERSHIP

Community Health Committee of the Boards of Directors
Kaiser Foundation Health Plan Inc.
Kaiser Foundation Hospitals

Bernard J. Tyson
Chairman and CEO

Cynthia A. Telles, PhD
Chair

Ramón Baez

Regina Benjamin, MD, MBA

Kim J. Kaiser

Richard P. Shannon, MD

Community Health National Leader

Bechara Choucair, MD
Senior Vice President and
Chief Community Health Officer

Community Health Regional Leaders

Jerry Hartbarger
Kaiser Permanente
Colorado

Frank Richardson
Kaiser Permanente
Hawaii

Jill Feldon
Kaiser Permanente
of the Mid-Atlantic States

Beverly Thomas
Kaiser Permanente
Georgia

Dan Field
Kaiser Permanente
Northwest

John Yamamoto
Kaiser Permanente
Southern California

Yvette Radford
Kaiser Permanente
Northern California

Sally Yates
Kaiser Permanente
Washington