MEASURING CARE QUALITY IN OUR HOSPITALS

Kaiser Foundation Hospital, Northern California Region Fresno



May 2017

Re: Kaiser Foundation Hospital – Fresno 7300 North Fresno Street Fresno, CA 93720

At Kaiser Permanente, we participate in a number of independent reports on quality of care so our members and the public have reliable information to understand the quality of care we deliver, as well as to compare our performance to that of other health care organizations. Results from these reports are summarized below, followed by a description of quality activities.

From: The Joint Commission Accreditation Status / Gold Seal of Approval™

Hospitals that choose to be evaluated by The Joint Commission are demonstrating their commitment to providing the highest level of quality care to their patients. The Joint Commission's standards are regarded as the most rigorous in the industry, and their Gold Seal of Approval requires compliance with state-of-the-art standards for quality, safety of care, and other accreditation requirements. Kaiser Foundation Hospital (KFH) − Fresno has earned The Joint Commission's Gold Seal of Approval™.

The organization was last accredited on February 27, 2016, and received Advanced Certification in Stroke (Primary Stroke Center), effective September 12, 2015.

Fresno's Quality Report from The Joint Commission is available at: https://www.qualitycheck.org/quality-report/?bsnId=77045

From: The Leapfrog Hospital Quality and Safety Survey

The Leapfrog Group is a coalition of business, health care, and public organizations working to initiate breakthroughs or "leaps" in the safety and quality of health care in the United States. Leapfrog sponsors an annual survey to gather information from health care providers (including Kaiser Permanente) and to inform the public about aspects of medical care in hospitals. The following represents scores on the Leapfrog survey, submitted **January 2017**.

Kaiser Foundation Hospital – Fresno

Inpatient Care Management				Medicati	ion Safety	Maternity Care					
Steps to Avoid Harm	Managing Serious Errors	Appropriate Antibiotic Use in Hospitals	ICU MD Training	Readmissions for Common Acute	Computer Ordered Medication	Safe Medication Administra- tion	Early Elective Deliveries	Caesarean Sections	Episioto- mies	Maternity Care Processes	High Risk Deliveries
****	****	****	****	UCS	****	***	****	****	****	****	DNA

High Risk Surgery Care						Injuries				
Aortic Valve Replacements	Abdominal Aortic Aneurysm Repairs	Pancreatic Resections	Esophageal Resections	Central Line Infections in ICU	Urinary Catheter Infections in ICU	MRSA	C. Difficile Following Surgery	Surgical Site after Colon Surgery	Hospital- Acquired Ulcers	Hospital- Acquired Injuries
DNA	***	DNA	DNA	****	***	*	**	**	***	****

The Leapfrog Group's website offers hospital comparison searches: http://www.leapfroggroup.org/cp. The data is updated annually or more frequently from interim reports provided by the hospital. The site contains additional explanation and data on each measure, reached by clicking on the "i" symbol.

Components of the **Patient Safety** scores containing additional data are explained in detail on Leapfrog's website: http://www.hospitalsafetyscore.org/

Kaiser Permanente Key	Progress Toward Meeting Leapfrog Standards	Leapfrog's Website Key		
****	Fully meets standards.			
***	Substantial progress.			
**	Some progress.			
*	Willing to report.			
DNA	This measure is not applicable to this hospital	DNA		
UCS	Sample size too small to calculate score.			

Measure Definitions

- **Steps to Avoid Harm** Hospital-wide protocols and procedures are key to keeping patients safe from harm.
- **Managing Serious Errors** Hospitals must be accountable for serious reportable events.
- Appropriate Antibiotic Use in Hospitals Using antibiotics responsibly helps prevent the spread of antibiotic-resistant bacteria.
- **ICU Staffing** Intensivists in hospital ICUs better manage and coordinate care.
- **Readmissions** Patients should be discharged with a plan for home health and follow-up care to ensure they are not readmitted.
- Doctor Ordered Medication with Computers Electronic prescribing system alert staff to potentially serious medication errors.
- **Safe Medication Administration** Special bar coding technology can significantly prevent medication errors.
- High Risk Treatments Hospitals with high volumes of specific high risk procedures, surgeries, or conditions, which often result in the best outcomes — a process known as evidence-based hospital referral.

MEASURING SERVICE QUALITY IN OUR HOSPITALS

Kaiser Foundation Hospital, Northern California Region Fresno

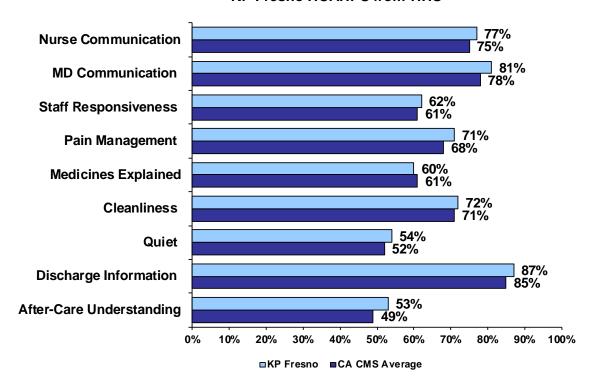


From: Consumer Assessment of Healthcare Providers and Systems Hospital Survey (Hospital CAHPS®) as reported by the Centers for Medicare & Medicaid Services (CMS)

The CAHPS Hospital Survey (HCAHPS) is the first national publicly reported standardized survey and data collection methodology for measuring all patients' perspectives of their hospital care. CMS posts quarterly updates on the HHS' website. Collection and reporting of data are voluntary.

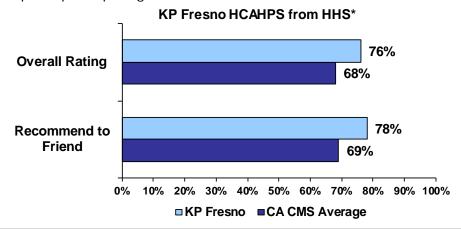
The results below are from patients discharged between **July 2015 and June 2016**. Scores reflect the percentage of patients who answered **"always"** (not "usually", "sometimes", or "never") to six composites and two individual "environment" questions and **"yes"** to the seventh "discharge information" composite. The questions are described on the following page. Benchmark comparison numbers are determined by CMS and are based on all hospitals participating in California.

KP Fresno HCAHPS from HHS*



^{*}CMS posts results at http://www.hospitalcompare.hhs.gov and as a link from http://www.medicare.gov.

Scores on the "overall rating" question below are based on a 0-10 scale, worst to best, and represent answers of **9 and 10**. Scores on the "recommend to friend" question are based on a 1-4 scale, ranging from "definitely no" to "definitely yes," and reflect answers of "definitely yes." Again, benchmark comparison numbers are determined by CMS and are based on all hospitals participating in California.



HCAHPS Summary Star Rating: ***. HCAHPS summary star ratings provide a snapshot of the 11 measures of patient experience of care on Hospital Compare in a single, comprehensive metric. http://www.medicare.gov/hospitalcompare/About/HCAHPS-Star-Ratings.html

Descriptions of Questions

The seven composites are composed of the following questions:

- Nurse Communication results are a composite of three questions asking how often nurses treated you with courtesy and respect, carefully listened to you, and explained things in a way you could understand.
- **MD Communication** results are a composite of three questions asking how often doctors treated you with courtesy and respect, carefully listened to you, and explained things in a way you could understand.
- Staff Responsiveness results are a composite of two questions asking how often you got help as soon as you needed it from nurses or other hospital staff in getting to the bathroom or using a bedpan and after pressing the call button.
- Pain Management results are a composite of two questions asking how often your pain was
 well controlled and if the staff did everything they could help with your pain.
- Medicines Explained results are a composite of two questions asking how often staff told
 you what a new medicine was for before giving it to you and how often the staff described
 possible side effects in a way you could understand.
- **Discharge Information** results are a composite of two questions asking if doctors, nurses, or other hospital staff talked with you about whether you would have the help you needed when you left the hospital.
- Care Transition results are a composite of three questions asking about your understanding of your after-car for when you leave the hospital.

Two individual questions on hospital environment:

- How often were your room and bathroom kept clean?
- How often was the area around your room quiet at night?

And two questions relating to overall evaluation:

- How do you rate the hospital overall?
- Would you **recommend** the hospital to a friend?

QUALITY IN OUR HOSPITALS

Kaiser Foundation Hospital, Northern California Region Fresno



Kaiser Permanente Fresno Medical Center includes outpatient and inpatient facilities in the greater Fresno area. This includes the Fresno Street Medical Center and adjacent medical offices, as well as medical offices in Clovis, Oakhurst, Selma, and at First Street in Fresno. Services provided within our medical center include acute care and ambulatory medical and surgical services. We also have a birthing center and a Level II NICU. Kaiser Foundation Hospital (KFH) Fresno serves approximately 133,000 members.

At KFH Fresno, we are proud to deliver high-quality health care to the communities we serve. At our request, The Joint Commission surveys our hospital every three years to evaluate the health care services we provide. This is one of the industry's most thorough evaluations of the quality and safety of care. We are proud to be fully accredited by The Joint Commission. We were recertified by The Joint Commission as an Advanced Primary Stroke Center in September 2015, and received the American Heart Association Get with the Guidelines Stroke® Silver Plus Award in July 2016.

We follow The Joint Commission's National Quality Improvement goals for heart attack care, heart failure care, surgical care, pneumonia care, and perinatal care. In addition, we have had great outcomes related to our critical care unit prevention of central line-associated blood stream infections and ventilator-associated pneumonia since 2009.

High-quality health care and patient safety is of utmost concern at KFH Fresno and we believe that everyone working at Kaiser Permanente is responsible for ensuring the safety of our patients. We encourage our physicians, nurses, pharmacists, and employees to do everything possible to help keep patients safe. Kaiser Permanente has a long history of emphasizing patient safety, and we continually develop, test, and implement new programs that help ensure patient safety, including medication safety, infection prevention, and reduction of surgical complications. KFH Fresno has made significant strides in implementing The Leapfrog Group's safe practices, which were determined by the National Quality Forum to prevent medical mistakes. To that end, the hospital has a fully functional computerized physician order entry system which was designed to reduce medication errors.

KFH Fresno follows all of The Joint Commission's National Patient Safety Goals, and we participated with The Joint Commission Center for Transforming Health Care in the Improving the Safety Culture project from October 2011 to February 2014.

We look forward to serving you in all your health care needs.